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Judson University School of Art, Design and Architecture

# **Visiting Team Report**

M. Arch

(Preprofessional Bachelor of Arts in Architecture + 42 graduate credit hours)

The National Architectural Accrediting Board 6 March 2013

The National Architectural Accrediting Board (NAAB), established in 1940, is the sole agency authorized to accredit U.S. professional degree programs in architecture. Because most state registration boards in the United States require any applicant for licensure to have graduated from an NAAB-accredited program, obtaining such a degree is an essential aspect of preparing for the professional practice of architecture.

## I. Summary of Team Findings

## 1. Team Comments & Visit Summary

The School of Art, Design and Architecture (SOADA) at Judson University is seen as a flagship program for the institution. In addition, the iconic facility housing the SOADA is the newest on campus and is placed in a location giving strong presence to the program near the campus entry. While the faith-based foundation of Judson provides its identity as an institution of higher education, the Architecture Program is seen as a very strong element contributing to the unique and differentiating identity of Judson University internally by administration as well as externally by those seeking a Christian education in architecture.

The architecture program at Judson University is still a new program, with its vision as an accredited program, of less than a decade, still emerging. While its foundation has begun to be established, its ultimate form and strength will continue to be shaped in decades yet to come.

There are financial challenges that have placed the university and the architecture program under significant stress that will take time from which to rebound.

#### 2. Conditions Not Met

SPC A.4	Technical Documentation
SPC B.4	Site Design
SPC B.6	Comprehensive Design
SPC B.7	Financial Considerations

### 3. Causes of Concern

- A. Financial Resources are identified as a cause of concern. Although the team considers this Condition met, a complex mix of factors listed below contributes to ongoing financial strain for the institution. This stress results in the potential for continuation of observed degradation within the architecture program.
  - As an institution that relies on tuition for over 90% of its financial resources, the fiscal strength of the program is predominantly a function of enrollment. Enrollment at the university in general and to a lesser extent in the architecture program has significantly declined in recent years resulting in financial strain for the institution and for the program.
  - Efforts to increase enrollment have, anecdotally, resulted in a lowering of entry standards, resulting in a greater challenge to the pursuit of excellence for architectural education.
  - The architecture program, seen by the university as one of its flagship programs, has experienced a reduction in the percentage of university financial resources allocated to it.
  - Architecture faculty salaries are considerably below those for peer programs. The
    desire by the university and the department to increase compensation levels is
    thwarted by the lack of financial resources.
  - Tuition is relatively high when compared to many architectural programs, resulting in little ability by the university to increase tuition further if it is to remain competitive. To supplement tuition, student program fees were introduced and then had to be modestly discounted to reach a sustainable level.
  - Below-average compensation and benefits, diminished support services in a number of areas, and minimal resources for faculty development, all contribute to impediments to faculty retention and recruitment.

4. Progress Since the Previous Site Visit (2007)

Since all conditions were met by the previous team progress since last visit is not applicable.

Previous Team Report (2007): All conditions were found to be met.

The physical and financial resources are distributed irrespective of demographics.

There do not appear to be architecture scholarships, but there are tuition discounts.

- **I.1.3 Response to the Five Perspectives**: Programs must demonstrate through narrative and artifacts, how they respond to the following perspectives on architecture education. Each program is expected to address these perspectives consistently within the context of its history, mission, and culture and to further identify as part of its long-range planning activities how these perspectives will continue to be addressed in the future.
  - A. Architectural Education and the Academic Community. That the faculty, staff, and students in the accredited degree program make unique contributions to the institution in the areas of scholarship, community engagement, service, and teaching. In addition, the program must describe its commitment to the holistic, practical and liberal arts-based education of architects and to providing opportunities for all members of the learning community to engage in the development of new knowledge.
    - [X] The program is responsive to this perspective.

**2013 Team Assessment:** The goal of the University is to provide a "balanced wholeness" to the student, focused on Christian faith. During meetings with students, faculty, and administration, the team noted this commitment. The faculty and their research allow students the opportunity to research adjacent to or under the faculty. Students and faculty describe how these close relationships allow for mentorship and teaching in students' lives and professional development.

For retention, promotion and tenure, faculty are evaluated on four categories: Christian living, modeling and nurturing; teaching; scholarly activity; and service to the campus, community and beyond. According to the faculty handbook, Christian living is considered by the university to be the most important for faculty evaluation. Second is excellence in teaching. Faculty are then asked to be strong in either service or scholarly activities.

Development of new knowledge at Judson is in the areas of teaching, service, and scholarly activity and is in support of the program's mission statement. The faculty engages in national and international mission work with the students, architectural outreach projects, and service at the intersection of Christianity and architecture. Judson has held symposiums each semester and hosts lecturers (in architecture and allied arts) that support the program and university's missions. Evidence of this work has been found in the APR, faculty meetings, discussions with students, faculty exhibits, and supporting materials.

A small faculty development allowance (\$1000) and discretionary dean's fund has been available to the faculty in the past. With the financial difficulty of the program and the university, those monies are eroding and faculty are often using their own funds to support their development of knowledge. Coupled with chronically low salaries, the financial limitations impact research opportunities for the faculty may be problematic for the program's success in the future.

- **B.** Architectural Education and Students. That students enrolled in the accredited degree program are prepared: to live and work in a global world where diversity, distinctiveness, selfworth, and dignity are nurtured and respected; to emerge as leaders in the academic setting and the profession; to understand the breadth of professional opportunities; to make thoughtful, deliberate, informed choices and; to develop the habit of lifelong learning.
  - [X] The program is responsive to this perspective.

<sup>&</sup>lt;sup>1</sup> See Boyer, Ernest L. *Scholarship Reconsidered: Priorities of the Professoriate*. Carnegie Foundation for the Advancement of Teaching. 1990.

There are potential opportunities provided by the school's mission that could translate into greater distinctiveness in student (and faculty) work.

There are 11 full time faculty members: 3 full professors, 4 associate professors, and 4 assistant professors. Among these faculty members, 4 are licensed practitioners in the US. A number of the faculty are active in practice—either as a practitioner or consultant. There are an additional 8 adjunct faculty members.

- E. Architectural Education and the Public Good. That students enrolled in the accredited degree program are prepared: to be active, engaged citizens; to be responsive to the needs of a changing world; to acquire the knowledge needed to address pressing environmental, social, and economic challenges through design, conservation and responsible professional practice; to understand the ethical implications of their decisions; to reconcile differences between the architect's obligation to his/her client and the public; and to nurture a climate of civic engagement, including a commitment to professional and public service and leadership.
  - [X] The program is responsive to this perspective.
  - **2013 Team Assessment:** As a religious based institution, Judson's mission prioritizes community service. This passion is demonstrated in multiple venues and activities throughout the program including coursework such as ARC 575, Community Outreach Studio, where social and environmental justice across the world is a desired and demonstrated outcome.
- **I.1.4 Long-Range Planning**: An accredited degree program must demonstrate that it has identified multiyear objectives for continuous improvement within the context of its mission and culture, the mission and culture of the institution, and, where appropriate, the five perspectives. In addition, the program must demonstrate that data is collected routinely and from multiple sources to inform its future planning and strategic decision making.
- [X] The program's processes meet the standards as set by the NAAB.

**2013 Team Assessment:** The process to develop a long-range plan seems to be continually ongoing within the School. This is evidenced by the SOADA's strategic planning efforts documented in the APR and meetings with the dean, chair, and faculty. As part of this process, the programs break out during these planning meetings to brainstorm on their specific concerns. Notes from the architecture program meetings are documented in the APR. The financial stability concerns of the university, school, and program were not reflected in the long-range planning documents or discussions with the faculty regarding long-range plans.

In the APR the 2006 long-range plan is included, as well as progress made toward goals and improvements listed in the plan and assessment of the current value of those goals and improvements. There is no clarity on the length of time for which the 2006 long-range plan is in effect.

Both the faculty and the dean have reported the faculty and student's involvement in the process for long-range planning. The long-range planning goals and objectives are organized around the mission of the university.

- **I.1.5 Self-Assessment Procedures**: The program must demonstrate that it regularly assesses the following:
- How the program is progressing towards its mission.
- Progress against its defined multi-year objectives (see above) since the objectives were identified and since the last visit.

#### PART ONE (I): SECTION 2 - RESOURCES

#### I.2.1 Human Resources & Human Resource Development:

- Faculty & Staff:
  - An accredited degree program must have appropriate human resources to support student learning and achievement. This includes full and part-time instructional faculty, administrative leadership, and technical, administrative, and other support staff. Programs are required to document personnel policies which may include but are not limited to faculty and staff position descriptions<sup>2</sup>.
  - Accredited programs must document the policies they have in place to further Equal Employment Opportunity/Affirmative Action (EEO/AA) and other diversity initiatives.
  - An accredited degree program must demonstrate that it balances the workloads of all faculty and staff to support a tutorial exchange between the student and teacher that promotes student achievement.
  - An accredited degree program must demonstrate that an IDP Education Coordinator has been appointed within each accredited degree program, trained in the issues of IDP, and has regular communication with students and is fulfilling the requirements as outlined in the IDP Education Coordinator position description and regularly attends IDP Coordinator training and development programs.
  - An accredited degree program must demonstrate it is able to provide opportunities for all faculty and staff to pursue professional development that contributes to program improvement.
  - Accredited programs must document the criteria used for determining rank, reappointment, tenure and promotion as well as eligibility requirements for professional development resources.

### [X] Human Resources (Faculty & Staff) are adequate for the program

**2013 Team Assessment:** Judson University has appropriate human resources to support learning and achievement in the student body. Currently, faculty to student ratios are 1:15 and in 6th year 1:10.

It is clear that the faculty is committed to the school beyond the typical role of a teacher. Mentorship plays an important role in the student/faculty relationship. The university does not make clear that administration is sensitive to workloads of faculty and staff or able to provide support for faculty and staff for professional development. Both workload and support issues have the potential for negatively impacting the program's strength.

#### Students:

- An accredited program must document its student admissions policies and procedures. This
  documentation may include, but is not limited to application forms and instructions, admissions
  requirements, admissions decisions procedures, financial aid and scholarships procedures, and
  student diversity initiatives. These procedures should include first-time freshman, as well as
  transfers within and outside of the university.
- An accredited degree program must demonstrate its commitment to student achievement both inside and outside the classroom through individual and collective learning opportunities.

## [X] Human Resources (Students) are adequate for the program

**2013 Team Assessment:** At the university level there is little merit-based scholarship to offset the high tuition. No scholarships exist for architecture students, especially to offset architecture program fees built into the tuition. Funds are however available for students in teaching assistantship positions.

<sup>&</sup>lt;sup>2</sup> A list of the policies and other documents to be made available in the team room during an accreditation visit is in Appendix 3.

**I.2.3 Physical Resources**: The program must demonstrate that it provides physical resources that promote student learning and achievement in a professional degree program in architecture. This includes, but is not limited to the following:

Space to support and encourage studio-based learning

Space to support and encourage didactic and interactive learning.

 Space to support and encourage the full range of faculty roles and responsibilities including preparation for teaching, research, mentoring, and student advising.

## [X] Physical Resources are adequate for the program

**2013 Team Assessment:** The new Harm A. Weber Academic Center (HAWAC) meets the physical resources required for a professional degree program. This new home of the SOADA with its in-house university library is well-suited for the program's students and faculty. The digital media lab is well-equipped and also conveniently located in the HAWAC.

The building itself is a teaching opportunity in that its design incorporates many green building features, such as an innovative ventilation system. Achieving LEED gold certification allows students to experience first-hand the benefits (and challenges) associated with green design techniques.

According to the APR the building can accommodate 350 students at full capacity. The program capacity is estimated at 250 based on the current number of faculty and staff. The number of students is currently lower than anticipated at around 160. There is also the utilization of another campus building (Volkman Hall) for the freshman studios.

**I.2.4 Financial Resources**: An accredited degree program must demonstrate that it has access to appropriate institutional and financial resources to support student learning and achievement.

## [X] Financial Resources are adequate for the program

**2013 Team Assessment:** As an institution that relies to a very high degree on tuition-based financing, the fiscal strength of the program is to a large degree the product of enrollment. In recent years the enrollment at the university in general has declined. Specifically, in the architecture program at Judson enrollment has declined from nearly 200 to approximately 160, resulting in financial stress for the institution and the program. The architecture program is seen by the university as one of its flagship programs. Yet the percentage of university financial resources allocated to the architecture program appears to be significantly reducing in recent years from a prior operating budget of \$275,000 to an operating budget of \$104,000 in 2010. Tuition is relatively high as compared to many architectural programs resulting in little ability by the university to increase tuition further.

In the recent past student fees have been introduced to partially address fiscal challenges. These fees were perceived as being excessive and the response was to modestly reduce fees to a sustainable level. Due to inclusion of additional student program fees, the current operating budget is now approaching \$177,000. A new university president has been selected and will start in his position this spring (2013) and one of the important criteria used in that selection was ability to raise outside funds for the institution. The result of that strategic move by the university is of course yet to be seen.

While financial resources are met, they are a cause of concern. The combination of reduced enrollment and reduced percentage of university financial allocations could be an alarming predictor of greater financial challenge for the architecture program now and in the near future.

#### PART I: SECTION 3 - REPORTS

**I.3.1 Statistical Reports**<sup>3</sup>. Programs are required to provide statistical data in support of activities and policies that support social equity in the professional degree and program as well as other data points that demonstrate student success and faculty development.

- Program student characteristics.
  - Demographics (race/ethnicity & gender) of all students enrolled in the accredited degree program(s).
    - Demographics compared to those recorded at the time of the previous visit.
    - Demographics compared to those of the student population for the institution overall.
  - Qualifications of students admitted in the fiscal year prior to the visit.
    - Qualifications of students admitted in the fiscal year prior to the upcoming visit compared to those admitted in the fiscal year prior to the last visit.
  - Time to graduation.
    - Percentage of matriculating students who complete the accredited degree program within the "normal time to completion" for each academic year since the previous visit.
    - Percentage that complete the accredited degree program within 150% of the normal time to completion for each academic year since the previous visit.
- Program faculty characteristics
  - Demographics (race/ethnicity & gender) for all full-time instructional faculty.
    - Demographics compared to those recorded at the time of the previous visit.
    - Demographics compared to those of the full-time instructional faculty at the institution overall.
  - Number of faculty promoted each year since last visit.
    - Compare to number of faculty promoted each year across the institution during the same period.
  - Number of faculty receiving tenure each year since last visit.
    - Compare to number of faculty receiving tenure at the institution during the same period.
  - Number of faculty maintaining licenses from U.S. jurisdictions each year since the last visit, and where they are licensed.

## [X] Statistical reports were provided and provide the appropriate information

**2013 Team Assessment:** Much of the statistical data has been adequately provided in the APR. One statistic missing was the demographic information of students of the program compared to the demographics of the university as a whole.

I.3.2. Annual Reports: The program is required to submit annual reports in the format required by Section 10 of the 2009 NAAB Procedures. Beginning in 2008, these reports are submitted electronically to the NAAB. Beginning in the fall of 2010, the NAAB will provide to the visiting team all annual reports submitted since 2008. The NAAB will also provide the NAAB Responses to the annual reports.

The program must certify that all statistical data it submits to NAAB has been verified by the institution and is consistent with institutional reports to national and regional agencies, including the Integrated Postsecondary Education Data System of the National Center for Education Statistics.

The program is required to provide all annual reports, including statistics and narratives that were submitted prior to 2008. The program is also required to provide all NAAB Responses to annual reports transmitted prior to 2008. In the event a program underwent a Focused Evaluation, the Focused

<sup>&</sup>lt;sup>3</sup> In all cases, these statistics should be reported in the same format as they are reported in the Annual Report Submission system.

#### PART ONE (I): SECTION 4 - POLICY REVIEW

The information required in the three sections described above is to be addressed in the APR. In addition, the program shall provide a number of documents for review by the visiting team. Rather than be appended to the APR, they are to be provided in the team room during the visit. The list is available in Appendix 3.

## [X] The policy documents in the team room met the requirements of Appendix 3

**2013 Team Assessment:** Studio culture policy is found in the SOADA Student Handbook provided in the team room. Self-assessment policies and student to faculty ratios were well documented in the APR. Square foot per student and faculty was not provided, but there is ample space for both. Policies on advising, integration of digital media, academic integrity, and library and information resources were described in the APR as well as the student handbook and employee handbook/manual.

A.4. Technical Documentation: *Ability* to make technically clear drawings, write outline specifications, and prepare models illustrating and identifying the assembly of materials, systems, and components appropriate for a building design.

[X] Not Met

**2013 Team Assessment:** Ability to make technically clear drawings and prepare models illustrating components for building design is demonstrated in 452 Integrative Architecture Design Studies II and 322 Advanced Construction Tectonics and Assemblies. While the components were available to understand writing outline specifications, the team did not see ability to write and author outline specifications demonstrated.

A.5. Investigative Skills: *Ability to* gather, assess, record, apply, and comparatively evaluate relevant information within architectural coursework and design processes.

[X] Met

**2013 Team Assessment:** Ability in investigative skills is demonstrated in 451 Integrative Architecture Design Studies I.

A. 6. Fundamental Design Skills: *Ability to* effectively use basic architectural and environmental principles in design.

[X] Met

**2013 Team Assessment:** Ability in fundamental design skills is demonstrated in 351, Intermediate Architecture Design Studies.

A. 7. Use of Precedents: Ability to examine and comprehend the fundamental principles present in relevant precedents and to make choices regarding the incorporation of such principles into architecture and urban design projects.

[X] Met

**2013 Team Assessment:** Ability to use precedents is demonstrated in 451 Integrative Architecture Design Studies I.

A. 8. Ordering Systems Skills: *Understanding* of the fundamentals of both natural and formal ordering systems and the capacity of each to inform two- and three-dimensional design.

[X] Met

**2013 Team Assessment:** Understanding of ordering systems is demonstrated in Architecture 351 Intermediate Architecture Design Studies.

Realm B: Integrated Building Practices, Technical Skills and Knowledge: Architects are called upon to comprehend the technical aspects of design, systems and materials, and be able to apply that comprehension to their services. Additionally they must appreciate their role in the implementation of design decisions, and their impact of such decisions on the environment. Students learning aspirations include:

- Creating building designs with well-integrated systems.
- · Comprehending constructability.
- · Incorporating life safety systems.
- · Integrating accessibility.
- Applying principles of sustainable design.
- B. 1. Pre-Design: Ability to prepare a comprehensive program for an architectural project, such as preparing an assessment of client and user needs, an inventory of space and equipment requirements, an analysis of site conditions (including existing buildings), a review of the relevant laws and standards and assessment of their implications for the project, and a definition of site selection and design assessment criteria.

#### [X] Met

**2013 Team Assessment:** Ability in pre-design was demonstrated in the final graduate studio ARC 651, taken following the preceptorship. The projects involve a great deal of student research and development.

B. 2. Accessibility: Ability to design sites, facilities, and systems to provide independent and integrated use by individuals with physical (including mobility), sensory, and cognitive disabilities.

#### [X] Met

**2013 Team Assessment:** Ability to address issues regarding accessibility appeared to be evident in student projects for ARC 451, Integrative Design Studies studio.

B. 3. Sustainability: Ability to design projects that optimize, conserve, or reuse natural and built resources, provide healthful environments for occupants/users, and reduce the environmental impacts of building construction and operations on future generations through means such as carbon-neutral design, bioclimatic design, and energy efficiency.

#### [X] Met

**2013 Team Assessment:** Ability in sustainability design was demonstrated through drawings and individual project descriptions in the ARC 451 and 452 Integrative Design Studies studios. Emphasis was given across the board to the Living Building Challenge.

B. 4. Site Design: Ability to respond to site characteristics such as soil, topography, vegetation, and watershed in the development of a project design.

#### [X] Not Met

**2013 Team Assessment:** There is no evidence of introduction or application of financial considerations at either the concept or detail level with regard to the project. In 2006 it had been incorporated into the curriculum of ARC 580 Programming and Research Methods in Architecture.

B. 8. Environmental Systems: *Understanding* the principles of environmental systems' design such as embodied energy, active and passive heating and cooling, indoor air quality, solar orientation, daylighting and artificial illumination, and acoustics; including the use of appropriate performance assessment tools.

[X] Met

**2013 Team Assessment:** Environmental Technologies classes ARC 421 and 422 introduce the concepts and issues of environmental systems. The ARC 452 Integrative Architecture Design Studies comprehensive studio addresses design integration of environmental systems and analysis of the active systems through appropriate software. Evidence of understanding environmental systems was demonstrated in student work for all of the above classes.

B. 9. Structural Systems: *Understanding* of the basic principles of structural behavior in withstanding gravity and lateral forces and the evolution, range, and appropriate application of contemporary structural systems.

[X] Met

**2013 Team Assessment:** Understanding of principles of structural behavior is evidenced in design and research projects, quizzes and exams in ARC 341 Theories of Architectural Structures and ARC 441 Advanced Architectural Structures.

B. 10. Building Envelope Systems: *Understanding* of the basic principles involved in the appropriate application of building envelope systems and associated assemblies relative to fundamental performance, aesthetics, moisture transfer, durability, and energy and material resources.

[X] Met

**2013 Team Assessment:** Understanding of building envelope systems is evidenced in drawings, quizzes and exams in ARC 322 Advanced Construction Tectonics & Assemblies.

B. 11. Building Service Systems Integration: *Understanding* of the basic principles and appropriate application and performance of building service systems such as plumbing, electrical, vertical transportation, security, and fire protection systems

[X] Met

**2013 Team Assessment:** Understanding of acoustics is evidenced in project drawings in ARC 421 Environmental Technology II. Understanding of natural and artificial lighting, acoustics, HVAC systems, fire protection and plumbing are evidenced in project drawings in ARC 422 Environmental Technology III. Although building security and vertical transportation are subtle issues ingrained in every program, there was no evidence of guided teaching in appropriate design decisions, such as proper core layout or programmatic separation of spaces.

C. 3 Client Role in Architecture: *Understanding* of the responsibility of the architect to elicit, understand, and reconcile the needs of the client, owner, user groups, and the public and community domains.

[X] Met

**2013 Team Assessment:** Understanding of the architect's responsibility in obtaining necessary information from the client/users is evidenced by the documentation shown through their Community Outreach Studio, ARC 575 where they experience direct interaction with real clients, such as conducting community surveys, participating in property owner meetings, and participation in community visioning sessions.

C. 4. Project Management: *Understanding* of the methods for competing for commissions, selecting consultants and assembling teams, and recommending project delivery methods

[X] Met

**2013 Team Assessment:** Understanding various methods for assembling teams, recommending project delivery methods, and competing for commissions are evidenced through ARC 656 Architectural Practice, Law and Management, specifically through assignments such as development of a proposal for architectural services and various quizzes testing their understanding of delivery methods.

C. 5. Practice Management: *Understanding* of the basic principles of architectural practice management such as financial management and business planning, time management, risk management, mediation and arbitration, and recognizing trends that affect practice.

[X] Met

**2013 Team Assessment:** Understanding of practice management is evident through ARC 656 Architectural Practice, Law and Management through various learning exercises, such as creation of a business plan.

C. 6. Leadership: *Understanding* of the techniques and skills architects use to work collaboratively in the building design and construction process and on environmental, social, and aesthetic issues in their communities.

[X] Met

**2013 Team Assessment:** Understanding of leadership techniques and skills is evidenced in ARC 556, Architectural Practice, Leadership, and Ethics and ARC 661, Christian Worldview and Architecture.

C. 7. Legal Responsibilities: *Understanding* of the architect's responsibility to the public and the client as determined by registration law, building codes and regulations, professional service contracts, zoning and subdivision ordinances, environmental regulation, and historic preservation and accessibility laws.

[X] Met

## PART TWO (II): SECTION 2 - CURRICULAR FRAMEWORK

II.2.1 Regional Accreditation: The institution offering the accredited degree program must be or be part of, an institution accredited by one of the following regional institutional accrediting agencies for higher education: the Southern Association of Colleges and Schools (SACS); the Middle States Association of Colleges and Schools (MSACS); the New England Association of Schools and Colleges (NEASC); the North Central Association of Colleges and Schools (NCACS); the Northwest Commission on Colleges and Universities (NWCCU); and the Western Association of Schools and Colleges (WASC).

#### [X] Met

**2013 Team Assessment:** The APR provides copies of the university's accreditation from the Higher Learning Commission of the North Central Association of Colleges and Schools.

II.2.2 Professional Degrees and Curriculum: The NAAB accredits the following professional degree programs: the Bachelor of Architecture (B. Arch.), the Master of Architecture (M. Arch.), and the Doctor of Architecture (D. Arch.). The curricular requirements for awarding these degrees must include professional studies, general studies, and electives. Schools offering the degrees B. Arch., M. Arch., and/or D. Arch. are strongly encouraged to use these degree titles exclusively with NAAB-accredited professional degree programs.

#### [X] Met

**2013 Team Assessment:** The program uses the preferred NAAB nomenclature for its accredited degree program--BA to refer to its non-accredited Bachelors of Arts in architecture and MArch for its accredited Masters' degree. This is evidenced in both the APR and on the website.

### II.2.3 Curriculum Review and Development

The program must describe the process by which the curriculum for the NAAB-accredited degree program is evaluated and how modifications (e.g., changes or additions) are identified, developed, approved, and implemented. Further, the NAAB expects that programs are evaluating curricula with a view toward the advancement of the discipline and toward ensuring that students are exposed to current issues in practice. Therefore, the program must demonstrate that licensed architects are included in the curriculum review and development process.

#### [X] Met

**2013 Team Assessment:** The APR describes the process of curriculum review by the faculty, administration, with input by the students. Review has been at annual retreats, business meeting, and blitz-shops (part meeting part workshop). The faculty seemed committed to the current curriculum and pleased with how it fits with the mission of the program and the university. Because the program is the largest program within the university, Architecture has representation of its faculty on many university curriculum committees.

### PART TWO (II): SECTION 4 - PUBLIC INFORMATION

### II.4.1 Statement on NAAB-Accredited Degrees

In order to promote an understanding of the accredited professional degree by prospective students, parents, and the public, all schools offering an accredited degree program or any candidacy program must include in catalogs and promotional media the exact language found in the 2009 NAAB Conditions for Accreditation, Appendix 5.

#### [X] Met

2013 Team Assessment: This has been found on the program's website: http://arch.judsonu.edu/culture

### II.4.2 Access to NAAB Conditions and Procedures

In order to assist parents, students, and others as they seek to develop an understanding of the body of knowledge and skills that constitute a professional education in architecture, the school must make the following documents available to all students, parents and faculty:

The 2009 NAAB Conditions for Accreditation

The NAAB Procedures for Accreditation (edition currently in effect)

#### [X] Met

**2013 Team Assessment:** A link to NAAB's website can be found on the university's website: <a href="http://www.judsonu.edu/Undergraduate/Architecture/NAAB/">http://www.judsonu.edu/Undergraduate/Architecture/NAAB/</a>

#### II.4.3 Access to Career Development Information

In order to assist students, parents, and others as they seek to develop an understanding of the larger context for architecture education and the career pathways available to graduates of accredited degree programs, the program must make the following resources available to all students, parents, staff, and faculty:

www.ARCHCareers.org
The NCARB Handbook for Interns and Architects
Toward an Evolution of Studio Culture
The Emerging Professional's Companion
www.NCARB.org
www.aia.org
www.aias.org
www.aias.org
www.acsa-arch.org

#### [X] Met

**2013 Team Assessment:** A link to all above information can be found on the university's website: <a href="http://www.judsonu.edu/Undergraduate/Architecture/NAAB/">http://www.judsonu.edu/Undergraduate/Architecture/NAAB/</a>

#### II.4.4 Public Access to APRs and VTRs

In order to promote transparency in the process of accreditation in architecture education, the program is required to make the following documents available to the public:

All Annual Reports, including the narrative All NAAB responses to the Annual Report The final decision letter from the NAAB The most recent APR

### III. Appendices:

### 1. Program Information

[Taken from the *Architecture Program Report*, responses to Part One: Section 1 Identity and Self-Assessment]

### A. History and Mission of the Institution (I.1.1)

Reference Judson University, APR, pp. 5-13

## B. History and Mission of the Program (I.1.1)

Reference Judson University, APR, pp. 5-13

## C. Long-Range Planning (I.1.4)

Reference Judson University, APR, pp. 21-28

### D. Self-Assessment (I.1.5)

Reference Judson University, APR, pp. 28-32

#### 3. The Visiting Team

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Carrie L. Foster Team member	Representing the AIAS
While Livering	
Michelle Kinasiewicz, AIA, NCARB, LEED <sup>®</sup> AP <sup>BD+C</sup> Team member	Representing the NCARB
7-thing	

IV.

**Gary Wang** 

**Report Signatures** 

Non-voting member